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UNITED STATES INTELLIGENCE BOARD

HUMAN SOURCES COMMITTEE

HSC-ESG-021

13 January 1975

MEMORANDUM FOR THE HUMAN SOURCES COMMITTEE

SUBJECT: FOCUS Papers

*FILE**FOCUS*

1. Attached are several papers relating to our FOCUS Project. The 19 December Memorandum for the Record on Project FOCUS outlines the current scope of the Project and the procedures now being used. The ESG has approved the dissemination of the MFR for your information and use; it also will be sent to various other people involved with the FOCUS exercise. As noted in paragraph 10 of the MFR: "As the FOCUS Project is a new effort, the HSC and other participants expect to learn from their efforts and to modify procedures as we progress."

25X1 2. The second paper attached is the summary of the seminar discussions regarding reporting from the US Embassy [redacted]. As explained in paragraph 6 of the "procedures," we now ask that human source collection managers "consider the strengths and weaknesses of reporting identified in the evaluation as these pertain to the past activities of its collection elements, the adequacy of intelligence guidance to its collectors, the particular collection environment involved, and the possibility for improvements in future reporting." All appropriate collection managers are asked to respond in writing through their HSC Member to the Chairman, HSC, regarding what they are doing in response to the FOCUS assessment. Written responses from the CIA, DIA, and State Members are requested; responses from all other HSC Members

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are invited. We would appreciate receiving your reactions and suggestions, if any, by no later than the close of business 30 January.

25X1 3. For the information of the Members, work on the draft letter from the DCI to the Ambassador [] continues. As this is our first letter, we are having the usual kinds of difficulties in finding a mutually acceptable approach, appropriate language, etc. It is the intent of the ESG to send a near-final draft of [] letter to all Members for their comments and suggestions before it is officially sent to Mr. Colby. A memorandum summarizing the FOCUS seminar discussions on reporting from [] is being circulated to participants for their comments and suggestions. A FOCUS assessment regarding [] is planned for later in January or early February. X1 Two FOCUS seminars are planned regarding [] the first on political, military, and S&T reporting, scheduled for the 21st of January; the second on economic reporting, scheduled for the 22nd. We will keep Members informed of the progress of these and other FOCUS activities. 25X

[]
Chairman
Executive Steering Group

Attachments: a/s